conservation begins here.

STUDENT CONSERVATION ASSOCIATION
2021 ANNUAL REPORT
Our Mission

TO BUILD THE NEXT GENERATION OF CONSERVATION LEADERS
AND INSPIRE LIFELONG STEWARDSHIP OF THE ENVIRONMENT
AND COMMUNITIES BY ENGAGING YOUNG PEOPLE IN
HANDS-ON SERVICE TO THE LAND.

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I, I'M A NEW DAY RISING
I'M A BRAND NEW SKY
TO HANG THE STARS UPON TONIGHT
IT’S TIMES LIKE THESE YOU LEARN TO LIVE AGAIN

With the close of each fiscal year, SCA publishes an annual report to detail the organization’s financial standing and document highlights from the previous 12 months.

This report, we note, spans from April 1, 2020 to March 31, 2021—a period that will forever be associated with a worldwide pandemic, racial reckoning, and political division.

Like so many others amid these challenges, SCA strived not only to fulfill our mission but to address a pressing societal need. As we continued to protect our nation’s natural and cultural treasures, we also sought to advance the ideal of unity and the promise of our better selves.

IT’S TIMES LIKE THESE YOU GIVE AND GIVE AGAIN...

These are among the values that motivate SCA volunteers to devote such significant portions of their lives to serving the land and, during this particularly grueling year, service required even more sacrifice than usual. It also entailed added precaution and ample innovation. Yet these young people adapted and performed like never before.

Even with their remarkable accomplishments, however, there still remains much to achieve. As we combat climate change, we must see it in the context of environmental justice. As we create opportunities, we must do so with greater equity. And as we conserve public lands, we must find common ground.

IT’S TIMES LIKE THESE, TIME AND TIME AGAIN

At long last, our country is making gains on the pandemic. Once forced apart, we are again coming together. As SCA looks back on the year past, we also look forward to doing our part to forge a more just and sustainable nation. Thank you for your continued support on this vital journey.

Times Like These by The Foo Fighters; lyrics © Mj Twelve Music, Flying Earform Music, I Love The Punk Rock Music, Living Under A Rock Music Songwriters: Taylor Hawkins / Nate Mendel / David Grohl / Chris Shiflett
As SCA’s FY21 opened, much of the country closed in a bid to stem the coronavirus. SCA was forced to cancel a planned Washington, DC conference on youth empowerment and adapted on a dime to keep pace with the rapidly changing “new normal.”

- We moved trainings in risk management, team dynamics, Leave No Trace, and more to online platforms, leaning on our own recent advancements in social and emotional learning to successfully implement the shift. We engaged virtual crews in citizen science and converted hundreds of internships to “teleservice.” And we established stringent safety protocols enabling many teams to continue their field work while socially distanced.
Our program participants were just as inventive. Environmental education interns at Dinosaur National Park in Utah began taking online lesson requests from teachers seeking remote learning alternatives. A New Hampshire State Parks interpretive team recast themselves as “Digital Naturalists” and, in upstate New York, intern Conrad Baker’s inventive Nature Detectives videos turned the outdoor instructor into a local celebrity.

As local conditions and guidelines fluctuated, our Alabama-based GulfCorps went from performing coastal restoration to working from home and back to the field before meeting SCA Founder Liz Putnam on a program-closing video conference call. As Liz lauded their efforts and malleability, Corps participants shared real-time reactions in the Chat feature. “You are such an inspiration!” wrote one. “This is a dream come true—I’m in literal tears!” added another. “Major goose-bumps!” As the session wound down, a final post appeared: “Something we all needed with everything going on.”

SCA WELCOMES NEW CEO

Even as the pandemic tightened its grip on the U.S., SCA announced the appointment of Stephanie Meeks as CEO and president. Meeks brought extensive leadership experience in the conservation and nonprofit sectors, having previously served as president of the National Trust for Historic Preservation and in many senior roles with The Nature Conservancy, including interim president and chief operating officer, over an 18-year period. “Stephanie is an ideal leader for our organization and our time,” stated then-Board of Directors Chairman Bob Unsworth. Nearly a year later, Meeks had only seen the majority of her colleagues on-screen.
As summer unfurled, so did an overdue social reckoning following numerous police killings of Black citizens. For its part, SCA condemned violence against people of color, approved a board resolution supporting justice and equity, and accelerated a previously-launched organization-wide diversity initiative. We also ensured our members could serve effectively under such extraordinary circumstances.

- SCA’s all-female affinity crew in Chicago began their service with a 14-day group quarantine. Still, Apprentice Crew Leader Diana Ramirez was grateful. “To have this piece of consistent normality during incredible uncertainty is empowering because we’re still getting work done,” she said. The team, mostly comprised of women of color, was also mindful of the ongoing racial turbulence. “Injustice isn’t something we are unfamiliar with,” noted crew member Andrea Mendoza. “We’ve lived it. We know.”
As the pandemic wore on and people increasingly sought escape in nature, SCA members helped them find it. Two trail crews at Voyageurs National Park completed a grand lake overlook first proposed 20 years earlier. Our Pennsylvania Outdoor Corps reopened a route atop Pine Creek Gorge that had been closed by weather-toppled trees for nearly a year. And SCA’s New Hampshire Corps earned a national award for creating 4.5 miles of trail and safety improvements on Mount Monadnock, the second-most climbed mountain in the world.

In a widely seen editorial, former Interior Secretaries Sally Jewell and Ken Salazar lobbied for the Great American Outdoors Act, declaring that expanding programs like “the Student Conservation Association [would] put people to work, provide a healthy dose of nature, and boost our economy when we need it most.” In a column published in The Hill, new SCA CEO Stephanie Meeks added her support, stating “A modernized CCC would replace age-old barriers with bridges to opportunity, unite young people behind a common cause, and equalize the playing field for a new and diverse generation of rising leaders.” The measure passed in August.

CONSERVATION PIONEER VOTED SCA BOARD VICE CHAIR

In July, Dr. Mamie Parker was voted vice chair of the SCA Board of Directors, a move that positioned her to take over as chairwoman in 2021. During a 30-year career with the U.S. Fish and Wildlife Service, Dr. Parker made history, originally as the agency’s first African American regional director and later as assistant director. In both roles, Dr. Parker opened doors to SCA conservation volunteers from a range of backgrounds. A biologist by trade, Dr. Parker is currently an executive coach, facilitator, and public speaker.
With many programs delayed for months by COVID-19, SCA’s fall program season was particularly active. Land managers had priority projects that could not wait and, after six months of sheltering in place, the great outdoors proved a powerful lure for young adults—especially those facing another potential semester of remote learning.

SCA Intern Hillary Steffes

SCA Roving Crew

- SCA tree planting teams in Chicago and nearby Indiana put 1,500 native trees in the ground to expand green infrastructures and local carbon sequestration. In Pittsburgh, Urban Shepherd Hillary Steffes managed an invasive plant eradication team made up entirely of goats; the animals grazed on knotweed and bittersweet plaguing the city’s undulating terrain. A backcountry trail crew installed erosion control structures and removed downed trees in some of the most remote regions of California, and the U.S. Forest Service turned to SCA to perform a vast amount of specialized resource maintenance.
SCA Community Programs got a huge boost when the UPS Foundation pledged a two-year, $450,000 grant to pilot urban conservation programming in Atlanta. A long-time SCA partner, UPS increased its support to provide jobs and career training for young people of color in the Georgia capital, the foundation’s home base. “We are launching this effort to focus our environmental programs in low-income and underserved communities,” said UPS Foundation President and UPS Chief Diversity and Inclusion Officer Eduardo Martinez.

SCA’s alumni relations program also advanced. In September, our annual Alumni Engagement Week featured an Unconference webinar on equity, diversity, and inclusion; a virtual Day of Service on National Public Lands Day; and an SCA Giving Day that raised $56,000 in 24 hours. From there, we introduced The SCA Network, a mentoring and career-building app described as “LinkedIn meets Match.com.” In just weeks, the app scored hundreds of downloads, fostering new connections nationwide.

SCA ALUMS MAKE 30 UNDER 30 LIST
The North American Association for Environmental Education’s 30 Under 30 list, which annually salutes young change makers, included four SCA alumni last year: Brianna Amingwa, 28, a youth volunteer coordinator at John Heinz National Wildlife Refuge in Philadelphia; Marcus Rosten, 27, an aquatic ecology teacher in Buffalo public schools; Melanie Quiñones Santiago, 25, who is pursuing a Master of Science degree at Cornell; and Olivia Walton, 29, a Master’s student at the University of New Haven. In addition, SCA alum Trevor Taylor was named Corpsmember of the Year by The Corps Network.

Clockwise from top left: Brianna Amingwa, Marcus Rosten, Melanie Quiñones Santiago, and Olivia Walton
The closing months of this reporting period were marked by election challenges and an incursion on the nation’s capital. Yet we also witnessed new federal commitments to fight climate change, a potentially pivotal jury verdict in Minneapolis, and the long-awaited roll out of coronavirus vaccines. All this and more led to a sense of hope, to which SCA eagerly contributed.

SCA’s Adirondack Corps, a presence in the ‘Daks for more than two decades, fielded a rare winter team. A relatively mild season allowed for extra trail maintenance and some rock splitting to aid the summer corps members who will follow. “This place has changed my life for the better,” declared Kay Emery, “and I’m happy to suffer a perpetually runny nose to give back to it and continue to learn about and serve the environment.”
In Alaska, SCA members cared for Denali National Park’s “canine rangers”—the dozens of sled dogs that help park personnel patrol and study the preserve’s most remote areas. Intern Caleb Miguel Awe, an experienced sled racer, put Denali’s dogs in a class by themselves. “They’re bigger” than race dogs, he observed. “They’ve got a lot more power. They’re happiest when the snow is deep and the trail just feels so new. It’s incredible to watch these dogs breaking trails like it’s nothing!”

Nearly a year after it was originally scheduled, SCA hosted its Convening on Youth Co-Powerment, albeit virtually. The event drew experts from the youth, conservation, and environmental justice fields to create new strategies for supporting young leaders. We later met with Biden administration officials to how best to advance a new Civilian Climate Corps. And in the final days of FY21, the SCA Board of Directors elected Dr. Mamie Parker to the role of board chair.

**THE SCA CLIMATE SURVEY**

Young climate advocates have been among America’s most active agents for change and, as FY21 concluded, SCA commissioned The SCA Youth Climate Survey, a nationwide poll that amplified the voice of 15-25 year olds on climate change, the urgency with which we must address it, and the challenges youth face in molding a more resilient planet. The findings, now posted to our website, were released just prior to Earth Day.
Our Supporters
The Liz Putnam Legacy Society

The Liz Putnam Legacy Society serves to recognize and thank those who have taken the special step of providing for the future of SCA’s youth conservation service work by supporting SCA in their estate plans and/or establishing life income or other planned gifts. The Society honors SCA’s founder, Liz Putnam and her vision in creating SCA.

To learn how you can make your own legacy gift to SCA, please call 888.722.9675 ext. 2024 or send an email to: giftplanning@thesca.org.
Grace M. Kirchner
Estate of Dave Evancich
Estate of Helen L. Knopp
Lester and Eileen Koerlin
Henry and Martha Koukol
Ruth S. Kram
Gerald J. Kresge
Ellen B. Kritzman
Jane La Rue
Estate of Nick J. Labeledz
Estate of Erling Lagerholm
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Estate of Kirk Lawton
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Kimberly A. Leizinger
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Estate of Allison Levy
G. Gilbert Lindemann
Estate of Phyllis Lindley
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Cindy and Lou Lunte
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Peter C. Miles
Margaret and Joseph Miller
Estate of Virginia Miller
Jane E. Minesinger
David S. Misun
Hugh Montgomery
Robert and Helen Moody
Nedra P. Morgan
Virginia L. Mouw
Rich and Mary Jeanne Munroe
Joe B. Murphy
Janet Nelson Schlitt
Robert and Anita Norman
Estate of Arthur F. Noskowiak
Cathy D. Nutter
Anne Oakes
Tamaki Ogata
Robert and Martha Page
C. W. Eliot Paine
Carmen B. Pappas
Walter R. Pavelchek
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Dale and Mindy Penny
Sandra Perkins and Jeffrey Ochsner
Daniel B. Perry
J. Henry Peters, in memory of
Chris Englert
Alexandra Pilgavko
Anne Powell Riley
Philip Preston
Pamela Pritchard
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Elizabeth Cushman Titus Putnam
Jo Ann S. Putnam-Scholes
Patrick and Rosalinda Raher
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Jay and Meg Satz
Joanna B. Savery
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Dwaine Schuld
Edith Schwartz
Lucretia L. Scott
Bernice S. Seiden
Steven T. Seward and Mary Donovan
Louise I. Shelley
Thomas B. Shepard
Rae L. Siporin
Sarah Skimin
Greta Smith
McGregor and Jacqueline Smith
Vera F. Smith
Patty J. Snow
Alfred and Elfrieda Sommer
Jed L. Staley
Helga I. Stamp
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Bill W. Staudenmaier
Robert and Joan Stearns
Myrne M. Steininger
Merlyn W. Storm
Robert Summers and Orly Yadin
Martha Hayne Talbot
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Peggy Taylor
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Dr. and Mrs. Eugene H. Tennyson, Jr.
Jo Ellen Thomas
Estate of Inga E. Thompson
Phyllis J. Thompson
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Cheryl Wilfong and William McKim
Betty B. Willey
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Scott J. Winemiller
Michael C. Wolf
Robert C. Wolf
Virginia B. Wood
Carolyn and Peter Woodbury
Arthur F. Wortman
Betty and Roger Wrigley
Estate of Catherine C. Yarnelle
Georgia S. Young
Jonathan Zeif
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Ann Fraser and George Brewer Memorial Fund
Robert W. and Marjorie V. Butcher Endowment Fund
Brenda M. Cercone Memorial Fund
Scott Croll Memorial Fund
The Elizabeth and E. Sanderson Cushman Memorial Fund
Robinson Cushman Memorial Fund
The Dannenberg Family Fund
Gordon and Marion Davies Endowment Fund
Jack Dolstad Fund
Betsy and Jesse Fink Fund for SCA Advancement
Henry S. Francis Wilderness Workskills Fund
Peter Marshal French Scholarship Fund
Leon and Lisa Gorman Endowment for Diversity in the Outdoors
Richard J. Guadagno SCA Conservation Fellowships Fund
Frederick John Kubeck Memorial Fund
The Charles W. and Fern E. Lynn Fund
Betsy Matsch Memorial Fund
Pamela Matthews Fund
Sarah Jane McCarron Fund
Karen Norton Memorial Fund
Grace Henderson Phillips Scholarship Fund
Walter E. Rice Endowment Fund
Al Ryan Memorial Fund
SCA Rae Lee Siporin Fund for Community Programs
Brian E. Scanland Memorial Fund
Gen Shirane Fund
David D. Wadsworth Memorial Fund
A. Scott Warthin, Jr. Memorial Fund

WE REMEMBER

20 years have passed since the attacks of 9/11. Since 2016, SCA has placed Richard J. Guadagno Fellows at the Flight 93 National Memorial in Pennsylvania and the Humboldt Bay National Wildlife Refuge in California, with the support of the Guadagno family. Richard, a Humboldt Bay Refuge manager, was among the passengers who overpowered the terrorists and forced the plane down in Shanksville, PA. “Their sacrifice potentially saved thousands of lives,” Fellow Grace O’Hara wrote in 2020. “Working here can be a very somber experience…and I try to honor them as I tell their stories.”
The Conservation Circle is a dedicated group of individual supporters who share a commitment to America’s youth conservation movement. The Conservation Circle honors the legacy of John R. Twiss, Jr., the former SCA chairman whose visionary leadership and conservation ethic inspired a new generation of conservation leaders. Members of the Conservation Circle are carrying this tradition forward and empowering today’s young people to protect our natural and cultural treasures.

We are pleased to recognize members of the Conservation Circle.

**LAND STEWARD SOCIETY**
$25,000 +

**TRAIL CREW SOCIETY**
$10,000 - $24,999

**BRIDGE BUILDER SOCIETY**
$5,000 - $9,999

**RIVER GUARD SOCIETY**
$2,500 - $4,999

**PATHFINDER SOCIETY**
$1,000 - $2,499

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**Individuals, Family Foundations, and Garden Clubs**

**$100,000 or more**
Anonymous
The Estate of Katherine Buehler
The Estate of June E. Ellison
Fidelity Charitable Gift Fund

**$50,000 or more**
Anonymous
Holly Gray
The Estate of Nick J. Labeled
David and Susan Leathers
Schwab Charitable Fund

**$25,000 or more**
Anonymous (2)
Lance Anderson and Dona Minerva
The Estate of Lowel I. Figen
John P. Glaser PhD
Carl Haefling
The Estate of Ethel M. Halsey
Benjamin C. Hammert
Ned and Sis Hayes Family Fund of the Oregon Community Foundation
Ms. Janine Luke
Morgan Stanley Global Impact Funding Trust
Anne Powell Riley
The Estate of Joan Samara
Vanguard Charitable

**$10,000 or more**
Anonymous (5)
Parks and Paula Adams
Bank of America Charitable Gift Fund
Mr. and Mrs. Edmund Bartlett III
Christine M. Coffin
John and Gayle Dodge
Cindy and David Fitch
The Garden Club of America
Martin and Deborah Hale
Ms. Karen L. Howat
Dr. Linde Katritzky
Kennedy Charitable Lead Unitrust
Richard B. and Connie Kennedy
Rein and Carla Kirss
Mr. Peter Y. Lee
Adrienne and John Mars
Mr. Gordon L. Marshall
Mr. Steven R. Maviglio
Melissa and John Meier
Patricia Merritt and Jeffrey Scott
Ms. Katrina G. Millard
The Estate of Elizabeth H. Moore
Ms. Ann C. Mori
Cynthia Nadai
Parks & Paula Sheller Adams Family Foundation Inc
Ms. Catherine Pepe
Jorge A. Plata
Douglas Sanders
Ellen Schiffman and Tyler Philpott
Ms. Linda Schuck
Mr. Stephen K. Schuck
Ms. Greta W. Smith
Stephen Strachan
Bob Tamashunas
Mrs. Denise Vohra
Fred and Martha Wetzel
Kenneth and Dorothy Woodcock

**$5,000 or more**
Anonymous (4)
Deanne L. Adams and Anthony D. Sisto
American Endowment Foundation
Alan Appelbaum
The Applewood Fund at Community Foundation Santa Cruz County
VIRTUAL CREWS CRUISE

Last summer, social distancing protocols prompted three SCA crews in New York City and another in Newark, NJ to go entirely virtual. Members still made the most of the experience, however, including Dechhen Sherpa, a 16-year old from Queens whose urban composting project earned an invitation from the Natural Areas Conservancy to share her success in an online forum with NYC Parks commissioners. Other area crew members pursued independent studies in climate change and environmental justice.
For the second consecutive year, SCA members starred in an acclaimed documentary. In 2020, “Guardians of the Gulf,” featuring SCA’s Alabama-based GulfCorps and executive produced by Mary Kay, Inc., premiered at the LA Femme International Film Festival and was subsequently selected for five other festivals. The prior year, “National Park Diaries” won three Telly Awards for its portrayal of SCA volunteers protecting national parks in Alaska and Massachusetts.
LOCALLY GROWN CAREERS

In Houston, SCA and Furr High School elevated their long-time partnership to a new level in 2021. Furr’s Vocational Agriculture program, recognized by the U.S. Department of Agriculture for its commitment to food sovereignty, diversity and inclusion, and environmental justice, hosted an SCA team of 10 local students focused on careers in community agriculture and resilience. Participants also worked with mentors from Texas Environmental Justice Advocacy Services and Chikawa Aztec, an ancestral collective that helped connect students to nature, Pre-Colombian heritage, and the culture of the Americas.
2020 marked the fifth anniversary of the Pennsylvania Outdoor Corps, a collaboration among SCA, the PA Department of Conservation and Natural Resources, and the PA Department of Labor and Industry. Since 2016, together we have provided nearly 800 state residents with paid work experience, job training, and educational opportunities. These young people, in turn, have protected public lands and waters that provide havens for Pennsylvanians and fuel for the state’s economic engine – and many Corps alumni have since secured fulltime employment with PA DCNR.
EARTH DAY ONLINE

In normal years, SCA would draw hundreds of volunteers for its annual Anacostia Park clean-up in Washington, DC and other projects nationwide. Last year, SCA was relegated to conducting virtual events amid the COVID-19 outbreak. SCA alumni produced video modules on “social distance” hiking, pollinator plants, and energy reduction, and we also partnered with Google Earth, NBA Cares, and Forager Project to promote Earth Day activities. In addition to strengthening our environment, SCA’s online programming combatted bouts of loneliness reported among young people during the pandemic.
Corporations & Foundations

$500,000 or more
The JPB Foundation

$250,000 or more
National Park Foundation
The UPS Foundation

$100,000 or more
BP America, Inc.
Girl Scouts Western Pennsylvania
National Fish & Wildlife Foundation
Pisces Foundation

$50,000 or more
American Express Foundation
Forest Preserve Foundation
Mat-Su Trails and Park Foundation
MUFG Union Bank Foundation
Phillips 66
The San Francisco Foundation
The Smart Family Foundation, Inc.

$25,000 or more
Anonymous
AllTrails
Arboretum Foundation
The Batchelor Foundation
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The Benevity Community Impact Fund
Con Edion Corporate Giving Program
ConocoPhillips
Edward S. Moore Family Foundation
Eversource
Gibbet Hill Foundation
Greater Houston Community Foundation
Jacob and Charlotte Lehrman Foundation
The Lightfoot Foundation
Morningstar Philanthropic Fund

Hilton Hotels Corporation Contributions Program
Jack Buncher Foundation
Jacob and Terese Hershey Foundation
L.L. Bean
Lampert/Byrd Foundation
Mars Foundation
McAuley Ministries
Orange County Community Foundation
Skagit Environmental Endowment Commission

National Philanthropic Trust
Prince Charitable Trusts (Chicago)
Robert M. Schiffman Foundation
Sony Corporation of America
The Trull Foundation
U.S. Bank Foundation
Utica Television Partners LLC

$5,000 or more
Anonymous (2)
American Eagle Outfitters Foundation
Appreciation of Earth and Animal Foundation, Inc.
Community Foundation Santa Cruz County
Facebook
Jack H. and William M. Light Charitable Trust
Maine Community Foundation
The Northern Trust Company Charitable Trust
The Tapestis Fund
The Vermont Community Foundation
NRG Energy, Inc.
VF Foundation

Gifts in Kind
Southwest Airlines
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<td>Deanna Archuleta</td>
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<td>Albuquerque, NM</td>
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<td>David Leathers</td>
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<td>Boca Grande, FL</td>
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<td>Natalie Mebane*</td>
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<td>Washington, DC</td>
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<td>Stephanie Meeks</td>
<td>PRESIDENT &amp; CEO</td>
<td>Leesburg, VA</td>
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<td>Greg Moga*</td>
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<td>Seattle, WA</td>
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<td>Mamie Parker</td>
<td>BOARD CHAIR</td>
<td>Dulles, VA</td>
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<td>Doug Sanders</td>
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<td>South Hamilton, MA</td>
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<td>R. Vincent Taylor</td>
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<td>Bob Vogel</td>
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<td>Anna Wadhams*</td>
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<td>Don Winsett</td>
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<td>Fort Lauderdale, FL</td>
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<td>Carol Wren</td>
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<td>Anchorage, AK</td>
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<tr>
<td>Liz Putnam*</td>
<td>FOUNDING PRESIDENT</td>
<td>Shaftsbury, VT</td>
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<td>Martha Hayne Talbot</td>
<td>CO-FOUNDER</td>
<td>McLean, VA</td>
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Officers

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Stephanie Meeks
PRESIDENT & CEO

Doug Sanders
TREASURER

Barbara McIntosh
SECRETARY

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CHAIR
Anna Wadhams
Ann Arbor, MI
# Statement of Activities

**Year ended March 31, 2021**

**OPERATING REVENUE**
- Government Contract revenue: $18,109,876
- Grants & Contribution: $9,616,798
- Donated Goods and Services: $483,227
- Investment return designated for Operations: $254,178
- Other income: $12,117
- **Total Revenue**: $28,476,196

**OPERATING EXPENSES**
- Program expenses: $19,155,078
- General and administrative: $5,678,007
- Fundraising: $3,257,444
- **Total Operating Expenses**: $28,090,529

**Changes in Net Assets from Operations**: $385,667

**NON-OPERATING REVENUE/(EXPENSES)**
- Investment Return, Net: $1,953,288
- Gain/loss on sale of Property and Equipment: $366,194
- Impairment Loss: $(1,065,629)
- Other: $(153,051)
- **Total non-operating Revenue (Expenses)**: $1,100,802

**Changes in Net Assets**: $1,486,469
# Statement of Financial Position

**Year ended March 31, 2021**

## ASSETS

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash</td>
<td>$5,899,916</td>
</tr>
<tr>
<td>Contract AR</td>
<td>$3,384,464</td>
</tr>
<tr>
<td>Pledge AR - Current portion</td>
<td>$436,107</td>
</tr>
<tr>
<td>Prepaid and other</td>
<td>$783,781</td>
</tr>
<tr>
<td><strong>Total Current Asset</strong></td>
<td><strong>$10,504,268</strong></td>
</tr>
<tr>
<td>Pledge AR - Net of current</td>
<td>$86,646</td>
</tr>
<tr>
<td>Investments</td>
<td>$9,538,120</td>
</tr>
<tr>
<td>Charitable Remainder Trusts</td>
<td>$744,451</td>
</tr>
<tr>
<td>Fixed Assets</td>
<td>$1,824,059</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$22,697,544</strong></td>
</tr>
</tbody>
</table>

## LIABILITIES AND NET ASSETS

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Line of Credit - Current portion</td>
<td>-</td>
</tr>
<tr>
<td>Notes Payable - Current portion</td>
<td>$56,734</td>
</tr>
<tr>
<td>Capital lease - Current portion</td>
<td>$45,209</td>
</tr>
<tr>
<td>Accounts payable</td>
<td>$204,585</td>
</tr>
<tr>
<td>Accrued expenses</td>
<td>$964,651</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>$213,697</td>
</tr>
<tr>
<td><strong>Total Current Assets</strong></td>
<td><strong>$1,484,875</strong></td>
</tr>
<tr>
<td>Notes Payable</td>
<td>$2,364,667</td>
</tr>
<tr>
<td>Capital lease</td>
<td>$105,348</td>
</tr>
<tr>
<td>Split Interest Liability</td>
<td>$1,485,268</td>
</tr>
<tr>
<td>Conditional Advance</td>
<td>$1,917,900</td>
</tr>
<tr>
<td>Other Liabilities</td>
<td>$410,757</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td><strong>$7,768,815</strong></td>
</tr>
</tbody>
</table>

## NET ASSETS

### Without Donor restrictions

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating</td>
<td>$1,078,198</td>
</tr>
<tr>
<td>Board Designated</td>
<td>$3,077,965</td>
</tr>
<tr>
<td>Property and Equipment</td>
<td>$879,605</td>
</tr>
<tr>
<td><strong>Total Without Donor restrictions</strong></td>
<td><strong>$5,035,768</strong></td>
</tr>
</tbody>
</table>

### With Donor restrictions

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total With Donor restrictions</strong></td>
<td><strong>9,892,961</strong></td>
</tr>
</tbody>
</table>

## Total Net Assets

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total Net Assets</strong></td>
<td><strong>$14,928,728</strong></td>
</tr>
</tbody>
</table>

## Total Liabilities & Net Assets

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total Liabilities &amp; Net Assets</strong></td>
<td><strong>$22,697,544</strong></td>
</tr>
</tbody>
</table>
SCA National Office
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THESCA.ORG

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